

FAMILIES OVERVIEW AND SCRUTINY COMMITTEE AGENDA

Thursday, 14 June 2018 at 1.30 pm in the Bridges Room - Civic Centre

From the Chief Executive, Sheena Ramsey

Item	Business
1	Apologies for absence
2	Minutes of last meeting (Pages 3 - 10) The Committee is asked to approve as a correct record the minutes of the last meeting held on 19 April 2018
3	Constitution (Pages 11 - 12) Report of the Chief Executive
4	Role & Remit (Pages 13 - 14) Joint report of the Chief Executive and the Strategic Director, Corporate Services and Governance
5	The Council Plan - Year End Assessment and Performance Delivery 2017-18 (Pages 15 - 32) Report of the Strategic Director, Care, Wellbeing and Learning
6	Review of Obesity (across the life course) - Scoping report (Pages 33 - 38) Report of the Director of Public Health
7	How Adult and Children's Services are working together - Progress Update (Pages 39 - 44) Report of the Strategic Director, Care, Wellbeing and Learning
8	Ofsted Inspection - Outcome and Next Steps (Pages 45 - 48) Report of the Service Manager, Looked After Children and Corporate Parenting
9	Work Programme (Pages 49 - 52) Joint report of the Chief Executive and the Strategic Director, Corporate Services and Governance

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GATESHEAD METROPOLITAN BOROUGH COUNCIL

FAMILIES OVERVIEW AND SCRUTINY COMMITTEE MEETING

Thursday, 19 April 2018

PRESENT: Councillor B Oliphant (Chair)

Councillor(s): M Hall, L Caffrey, B Clelland, A Geddes,
K McCartney, S Ronchetti, D Bradford and N Weatherley

APOLOGIES: Councillor(s): S Craig, E McMaster, C Davison, P Craig and
C McHugh

Co-opted Member(s): Maveen Pereira, Cheryl Lain and
Jill Burrell

F50 MINUTES OF LAST MEETING

The minutes of the meeting held on 19 March 2018 were agreed as a correct record.

F51 LIAISON WITH GATESHEAD YOUTH ASSEMBLY

The Committee heard from Andrew Adams, (Chair) and Josh Smith (Vice-Chair) of the Gateshead Youth Assembly. Josh and Andrew wanted to advise the Committee of their plans and priorities for 2018-19 but first of all took the Committee through some of the work they had undertaken in 2017-18 and which they will be taking forward again into 2018-19.

- **Emotional Wellbeing** – this is something which the assembly will carry on with as part of their existing work as this is an issue which hasn't gone away. The plan is to ask the CYPS team to talk to the assembly and discuss the way the GYA can help support young people who suffer from emotional wellbeing issues.
- **Self Confidence and Self Esteem** – this again is in the plan to continue to have a series of self-confidence and self-esteem workshops throughout the year. Each year these sessions are delivered by young people who have been through GYA and are coming back to volunteer.
- **Tobacco and Alcohol** – The assembly will continue to work with Public Health around tobacco and alcohol related issues and how we can protect children and young people from the effects of smoking e-cigs, alcohol and from being manipulated by the manufacturers of tobacco and alcohol related products
- **Environment** – the assembly will continue to support WWF Earth Hour and make efforts to reduce our consumption of disposable products and encourage our members to use public transport where appropriate.
- **Bullying** – bullying both cyber and real world continues to be a massive issue for young people, the assembly plan to work on projects which enhance

young people's self-confidence, self-esteem and emotional resilience so they are better equipped to cope with bullying and stand up against it.

- **Child Poverty** – the assembly will continue to work on issues around child poverty, we regularly hold collections for the Foodbank and 5p clothing bus etc. along with some extensive work supporting refugees and asylum seekers in Gateshead.
- **Peace of GYA** – Working with Peace of Mind the assembly have launched a series of drop in sessions for refugee and asylum seeking young people and GYA members to work together on projects, activities and events that affect young people. This project will focus on social action and essential life skills.

The assembly have organised several residential weekends which they use for some of the confidence building workshops and they continue to work with Northumbria Police. Also Josh is on the Board of Governors of the QE. The assembly advised the Committee that they feel well supported by Gateshead and invited members of the Committee to their convivial supper on Tuesday 29 May.

The Committee advised the representatives from the assembly that they appreciate them attending the Committee and providing a comprehensive report.

RESOLVED - That the information presented to the Committee be noted.

F52 MONITORING - OSC REVIEW OF ORAL HEALTH

The Committee received a 12 month update on progress against the recommendations from the Review of Oral Health in Gateshead.

The final report set out four recommendations which were agreed by the Committee. A six month update on progress was given to Committee in September 2017. Further progress to date against the recommendations is as below.

Recommendation 1 – work collaboratively with all commissioners of oral health services to ensure services are meeting the needs of the population and addressing the inequalities as detailed in the JSNA.

The findings from the National Dental Epidemiology Programme Survey which was completed at the end of July 2017, will not be available until Summer 2018. Once the findings are published we will identify any particular areas of concern and work with relevant services and partners to decide how these can be addressed.

Work will also be progressed as part of the 0-19 Public Health nursing service and all commissioners of oral health services.

Recommendation 2 – review oral health promotion work in line with the transfer of responsibility from NHS England.

As previously mentioned oral health promotion work has been embedded in the new specification for the 0 to 19 public health nursing service. The service has been awarded to Harrogate and District Foundation Trust and will commence on 1 July 2018. The 0 to 19 will have an identified lead for infant feeding and nutrition who will

work on policy and pathway development, in conjunction with key partners. This will include but is not limited to breastfeeding, oral health promotion, promotion of healthy family diet and nutrition.

Recommendation 3 – Embed oral health promotion across the early help strategy to ensure a life course approach.

Discussions have taken place with the manager of the Early Help service to decide how the new 0-19 public health nursing service will work with them to ensure that a life course approach is taken. The new service will work with the early help teams to look at how health promotion questions can be incorporated into the routine enquiries/assessments they undertake with families.

Recommendation 4 – Ensure Making Every Contact Count approach incorporates Change 4 Life Programme

The public health team has three MECC posts and a public health resource and information assistant who will work together to ensure they incorporate appropriate change 4 life programme materials as part of the MECC training programme.

It was queried whether there were targets set for the new provider. It was noted that there will be KPIs and it has been suggested that there are key themes which are looked at on a quarterly basis.

RESOLVED - That the information contained within the report be noted.

F53 CHILDREN AND YOUNG PEOPLE'S COMMISSIONING

The Committee received a report to update on the key actions/milestones and timelines for the Commissioning and Quality Assurance Team in Care Wellbeing and Learning.

The Commissioning and Quality Assurance Team in Care Wellbeing and Learning, commission services for children and young people aged 0-18 years and for children with statements of educational needs and/or disabilities to the age of 25 years.

The Commissioning and Quality Assurance Team work within the policy context of Vision 2030 and aligns to the Children's and Families Act 2014.

Key Areas of Focus for the next two years include:

- Developing a Commissioned Service – Outcome Framework
- SEN/D Joint Commissioning Arrangements
- Family Support Service Review
- Review of Post 16 Education Placements
- Develop market alternative Post 16 Alternate Education
- Collaborative Procurement (NE12)
- 0-19 Commissioning of services – school nursing/health visiting and family nurse partnership

- CAMHS Service Redesign
- LD and Autism Services for Children – Transforming Care

The following areas have been identified as pressures or gaps in service:

- Local residential and emergency residential children’s home beds
- Services for young people aged 13-17 years with CSE/SEMH needs both male and female
- Support services – challenging behaviour / substance misuse / self-harm / sexualised behaviour
- Early help – Local Assessment Residential – to review parents and child interaction on the “edge of care”
- Alternate Education Offer – SEN/D and Post 16
- Support accommodation / bespoke or single occupancy units

The future work plan for the Commissioning and Quality Assurance Team in 2018-2020 is to review and commission new services to help address the gaps that have been identified for children and young people in Gateshead.

RESOLVED - (i) that the work plan for 2018-20 be noted
(ii) that the Committee receive further updates on the plan as work progresses

F54 LSCB EMERGING PRIORITIES

The Board received an update from the Local Safeguarding Children’s Board on their emerging priorities for 2018-20.

Based on a review of the current five thematic priorities, and areas highlighted through the Learning and Improvement framework, it is the opinion of the LSCB Business Manager that key business plan priority areas for 2018-19 should be:

- Voice of the Child
- Communication and engagement with the frontline (including schools)
- Early Help
- Mental Health and Emotional Wellbeing
- Child Sexual Exploitation & Missing.

There is concern with regards to waiting list figures for CAMHS. The Board have been asking for figures of those on waiting lists and would welcome the input from this Committee. The Board is looking for assurance that children will be assessed.

It was also noted that there is concern with regards to specialist services waiting times and people getting support at the right time before they hit crisis point. It is felt that success should be measured by earlier interventions, it has been found that school interventions are often more effective.

RESOLVED - that the information contained with the report be noted.

F55 NEET CARE LEAVERS - PROGRESS UPDATE

A report was presented to seek the views of the Committee on the provision on the support offered to care leavers and forward these views to the Looked After Children's Team.

An increasing focus is being placed on care leavers and every local authority has a statutory duty under Children Leaving Care Act 2000 to offer care leavers support. Gateshead published their current offer on the Council website, which outlines the service and support we offer.

Under the Children and Social Work Act 2017, the Government introduced the requirement for local authorities to publish a 'Local Care Leaver Offer', which outlines services for care leavers available within the local authority area. The Local Offer will be published in April 2018 and will include:

- Council tax exemption for care leavers up to the age of 25
- Peer mentoring
- Housing pathway with a range of options for young people
- An improved employment, education and training offer from both within the council and from partners.
- Support from our partners and local businesses to support our care leavers both practically, emotionally and culturally

The Government has introduced a set of Corporate Parenting principles that require all departments within a local authority to recognised their role as corporate parents and encourage them to look at the support and services they provide. The principles require corporate parents:

- To act in the best interests, and promote the physical and mental health and wellbeing of those children and young people
- To encourage those children and young people to express their views, wishes and feelings
- To take into account the views, wishes and feelings of those children and young people
- To help those children and young people gain access to, and make the best use of, services provided by the local authority and its relevant partners
- To promote high aspirations and seek the best outcomes for those children and young people
- For those children and young people to be safe and for stability in their home lives, relationships and education or work; and
- To prepare those children and young people for adulthood and independent living

All Care Leavers have a pathway plan which considers the young persons need for support and assistance, based on previous assessments and LAC plans. The pathway plan sets out what they need and who will support them. The plan is reviewed every six months to ensure the care leaver is being support in their transition from care. The pathway plan outlines:

- Accommodation
- Practical Life Skills including money management
- Education and Training
- Employment
- Financial Support
- Specific Support needs
- Contingency plans for support if independent living breaks down

These elements are intended to provide a full package of support to the young person to enable them to make the transition from care to living independently. The young person's voice is key to the success of the pathway plan and they be actively encouraged to attend the pathway plan review or have their views represented by a person of their choice or via MOMO.

It was noted that if young people aren't quite ready for apprenticeships, they will be able to attend a one year study programme.

It was also noted that prior to anyone moving into taster flats, they will have some budget management training and managing income and expenditure.

It was queried whether we were being inclusive in terms of allowing our people to achieve. It was noted that whilst some are just not at the correct levels of maturity due to the substantial neglect they have endured. A number go on later in life to complete college/university courses.

RESOLVED - That it be noted that the Committee are happy to accept the progress be made in the level of support offered to care leavers.

F56 OSC WORK PROGRAMME REVIEW

The Committee received an update on the Work Programme which following agreed changes by Cabinet in July 2018 which were to ensure that

- The Work Programme is first and foremost member led
- Enhances the leadership role of OSC Chairs and Vice Chairs in driving forward, directing and shaping individual OSC work
- Enhances engagement and involvement with OSC members in shaping the focus of the work of specific OSCs
- Creates stronger relationships with the Executive
- Enable Overview and Scrutiny to better understand and track how it is influencing Cabinet Policy / Decision making going forwards

The pilot changes commenced in September 2017 and this is the first review following the changes.

The development of the work programme for 2018/2019 have been drawn up with

input from partners and stakeholders and committee members. The OSC Co-ordinator will carry out further work with OSC lead officers across all of the OSCs to consider what future improvements can be made to process the tracking of how OSCs are influencing policy development and decision making with a view strengthening the annual review process going forwards.

- RESOLVED - (i) That the information contained in the annual review be noted.
(ii) that the provisional work programme for 2018/19 be endorsed by the Committee
(iii) that it be agreed that further reports will be brought back to the Committee to identify issues which the Committee may be asked to consider.

Chair.....

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**FAMILIES
OVERVIEW & SCRUTINY COMMITTEE
14 June 2018**

TITLE OF REPORT: **Constitution**

REPORT OF: **Sheena Ramsey, Chief Executive**

Purpose

To note that the constitution of the Committee and the appointment of the Chair and Vice Chair as approved by Council for the 2018/19 municipal year is as follows:-

Chair Councillor B Oliphant
Vice Chair Councillor M Hall

Councillors

- Councillor A Geddes
- Councillor B Clelland
- Councillor C Buckley
- Councillor C Davison
- Councillor C McHugh
- Councillor D Bradford
- Councillor E McMaster
- Councillor K McCartney
- Councillor L Caffrey
- Councillor L Kirton
- Councillor M Ord
- Councillor P Craig
- Councillor R Mullen
- Councillor R Oxberry
- Councillor S Craig
- Councillor S Ronchetti

Co-opted Members

- Sasha Ban – Parent Governor Representative (Secondary Sector)
- Maveen Pereira – Parent Governor Representative (Secondary Sector)
- Jill Burrell - Parent Governor Representative (Primary Sector)
- Cheryl Lain - C of E Diocesan Representative
- 1 Vacancy – RC Diocesan Representative
- 1 Vacancy - Parent Governor Representative (Primary Sector)

Recommendation

The Committee is asked to note the report.

TITLE OF REPORT: **Role and Remit**

REPORT OF: **Sheena Ramsey, Chief Executive**
Mike Barker, Strategic Director,
Corporate Services & Governance

Summary

The report sets out the remit and terms of reference of the Committee as previously agreed by the Cabinet and the Council.

Background

1. Article 6 of the Council's Constitution sets out the aims and objectives of the scrutiny function in Gateshead Council. In particular it should be an integral part of the Council's framework and a constructive process which works alongside other parts of the Council's structure, contributing towards policy development. Importantly it will enhance rather than duplicate activity and it will look to broader issues affecting local people rather than just internal Council issues.

Remit / Terms of Reference

2. Within the above principles, all Overview and Scrutiny Committees will
 - Review decisions, holding decision makers to account
 - Call - in executive decisions in accordance with the procedure set out in the Overview and Scrutiny Committee rules
 - Contribute to the policy making process through:
 - Policy reviews agreed as part of the service planning cycle
 - Advise Cabinet as part of the Council's performance management framework
 - Examining issues in the Council's Schedule of Decisions
 - Ensure other agencies, public and private, play their part in accordance with the Council's protocol achieving a better quality of life for Gateshead residents.

3. This Committee has specific responsibility for performing the overview and scrutiny role in relation to:-

- ⇒ The functions of the Council as an education authority
- ⇒ The provision of social services, and other services to children and young people, including specific health services for children and young people (including the function of reviewing and scrutinising matters relating to the health service as set out on the Health and Social Care Act 2001 and associated regulations).

Recommendation

4. The Committee is asked to note its remit and terms of reference.

Contact: Angela Frisby

Ext: 2138

TITLE OF REPORT: The Council Plan – Year End Assessment of Performance and Delivery 2017/18

REPORT OF: Caroline O’Neill, Strategic Director, Care, Wellbeing and Learning

SUMMARY

This report provides the six month update of performance and delivery for the period October 2017 to March 2018 in relation to the Council Plan 2015-2020 for the indicators and activity linked to children and young people.

Background

1. The report forms part of the Council’s performance management framework and gives an overview of progress for the priorities appropriate to the remit of the Families Overview and Scrutiny Committee (OSC).
2. Committee has previously received an update on the first six months performance for 2017/18 at their meeting in November 2017.
3. The Council Plan 2015-2020 was approved by Cabinet on the 14 July 2015, to enable the Council, along with partners, to be better placed to achieve positive outcomes for the people of Gateshead and deliver the ambition of Vision 2030.

2020 Target Setting

4. As part of the Council’s performance management framework, five year targets were replaced with a single 2020 target with strategic indicators identified as either target or tracker indicators. These targets were approved by Cabinet on 12 July 2016.

Delivery and Performance

5. This report sets out the performance overview linked to the 31 strategic outcome indicators, which have been identified as providing a high level picture of the strategic priorities for the Council and its partners in relation to children and young people. These indicators fall under the Live Well Gateshead and Prosperous Gateshead outcomes.
6. All 31 indicators are listed in appendix 1. Section 3 of this report provides an overview of performance highlighted in Section B, and sets out to summarise if trends have improved or declined since the previous report for indicators where in year updates are available (23 for this period). Where a trend for an indicator is that it has not improved since the previous report, these are highlighted by exception in section 3. For this report 8 indicators have been highlighted as exceptions.
7. The report also identifies achievements, updates on key actions and activities from the previous report and identifies key actions for the next six months.
8. It should be noted that this is the final year end assessment of performance relating to the Council Plan 2015-20, which has been superceded by the Council’s new strategic approach of Making Gateshead a place where everyone thrives.
9. The corporate performance framework will need to be refreshed in light of the Thrive agenda, and used to inform the first six month assessment of performance for 2018/19.

Recommendation

10. It is recommended that the Families Overview and Scrutiny Committee:

- consider whether the activities undertaken during October 2017 to March 2018 are achieving the desired outcomes in the Council Plan 2015-2020,
- and asked to identify any areas they feel they require more detail about or feel require further scrutiny.
- note the proposal to refresh the corporate performance framework to support delivery of Making Gateshead a place where everyone thrives.

Contact: Jon Gaines

Ext: 3484

Families Overview and Scrutiny Committee

Council Plan – 6 Month Update of Delivery and Performance 2017/18

June 2018

Portfolio:	Children and Young People
Portfolio Member:	Councillor Gary Hayley
OSC Chair:	Councillor Bernadette Oliphant
Lead Officer:	Caroline O'Neill, Strategic Director CWL
Support Officer:	Jon Gaines, Service Manager Quality Assurance

1.0 Introduction

- 1.1 The Council Plan 2015-2020 sets out the vision for the Council and together with Children Gateshead (the plan for children, young people and families) and the Active, Healthy and Well Gateshead Strategy provides the strategic outcomes framework for children and young people. The overarching strategic outcomes for children and young people threaded throughout is that they are given the best start in life, which is in line with the shared outcomes in the Council Plan and in particular “Live Well Gateshead”, to develop a healthy, inclusive and nurturing place for all. And in “Prosperous Gateshead” seeking to provide a thriving economy for all.
- 1.2 This report provides a performance overview linked to the 31 strategic outcome indicators, which have been identified as providing a high-level picture of the strategic priorities for the Council and its partners in relation to children and young people. Performance for these indicators is summarised as a performance dashboard in Section B. The dashboard groups the indicators by Care, Wellbeing and Learning responsibility for supporting their delivery (Learning and Schools, Early Help, Public Health and Children and Families).
- 1.3 Section 3 of this report provides an overview of performance highlighted in Section B, and sets out to summarise if trends have improved or declined since the previous report for indicators where in year updates are available (23 for this period).
- 1.4 Where a trend for an indicator is that it has not improved since the previous report, these are highlighted by exception in section 3. For this report 8 indicators have been highlighted as exceptions.
- 1.5 Section 4 of the report updates on actions identified from the previous report, and section 5 highlights any key achievements or challenges.

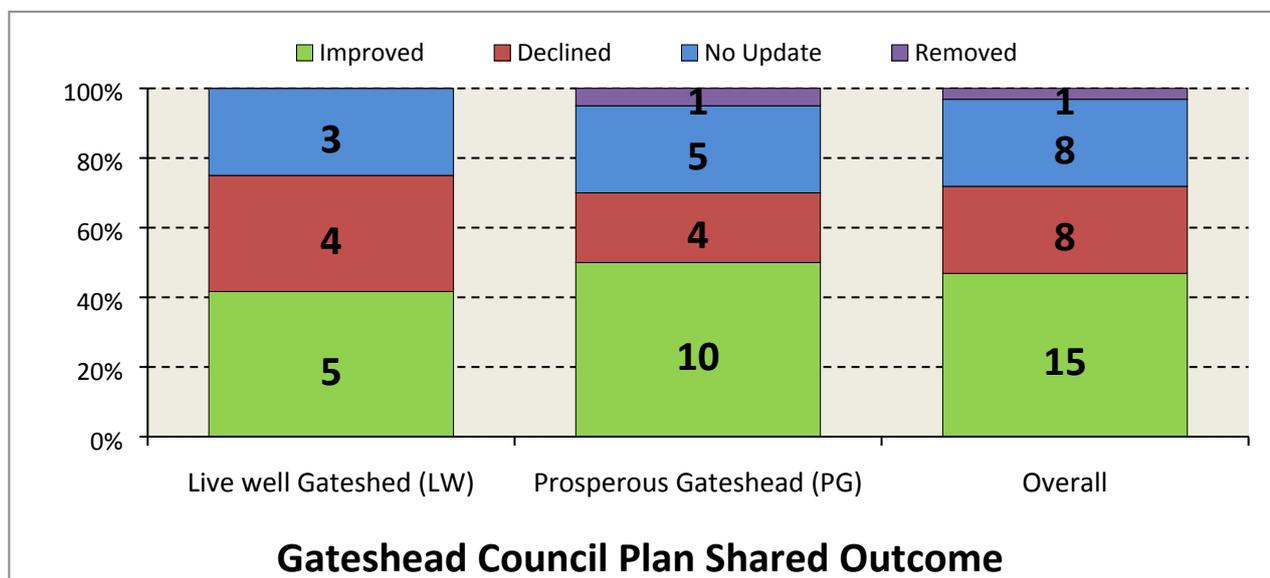
2.0 Recommendation:

- 2.1 Members are asked to receive this report for information and consider:
 - (i) whether the activities undertaken during October 2017 to March 2018 are achieving the desired outcomes in the Council Plan 2015-2020,
 - (ii) and asked to identify any areas they feel they require more detail about or feel require further scrutiny.

3.0 Performance Summary

3.1 The following section summarises the overall position and trend in performance linked to the indicators included in appendix 1. More specific detail for individual indicators is provided in the table in appendix 1.

Chart 1: Summary of direction of travel for indicators in appendix 1



3.2 Of the 26 indicators with an updated position for this report included in appendix 1:

- **Overall performance trends are positive with 15 out of the 23 indicators (65.2%) showing an improvement since the previous report.**
- **5 out of 9 updated indicators are showing an improvement under the Live Well Gateshead outcome**, including an increase in the number of eligible two year olds accessing their free early learning place, an increase in the number of families engaged by the Troubled Families Gateshead programme and the number of referrals for young carers, a reduction in the Hospital admissions for self-harm rate (10-24 years) and an increase in the proportion of care leavers in suitable accommodation and education, training and employment.
- **10 out 14 updated indicators under the Prosperous Gateshead outcome have shown improvement**, including an increase in the percentage of children offered their preferred secondary school place and increases in the percentage of children achieving a good level of development at age 5, those achieving the expected standard at Key Stage 1 in writing and maths and those achieving the expected standard at the end of Key Stage 2. Progress 8 scores for pupils at the end of KS4 have increased and the gap between attainment 8 and progress 8 scores of disadvantaged pupils/disadvantaged peers at KS4 have decreased. The progress 8 scores of vulnerable children with special educational needs have increased, and those 16-18 years who are NEET have reduced as have the percentage of children in low income families.

- **2 of the 23 updated indicators have remained the same as the last data update**, use of custody rate per 1000 of 10-17 population and, raise the progress 8 scores of vulnerable children on free school meals.
- **1 of the 23 updated indicators**, ensure young people leaving care are supported to have an opportunity in the council for an apprenticeship has provided its first set of data and now has a baseline for future monitoring for improvement.

3.3 Section B identifies 8 indicators which have declined since the previous report, they are:

Service Area – Learning and Schools

3.3.1 PG25: Raise Attainment 8 – scores of pupils at the end of KS4 – This figure is slightly lower than last year however a change in the calculation methodology for this indicator between years means comparing like with like is difficult. The England average also fell to 46.4, so Gateshead is currently higher than the national average.

3.3.2 PG27 Progress 8 Gap - Reduce the gap between Attainment 8 and Progress 8 scores of disadvantaged pupils/disadvantaged peers at KS4 – There has been a small rise in the progress gap in Gateshead, this gap is currently larger than the national gap of -0.52

3.3.3 PG28a - Attainment of vulnerable children. Raise progress 8 scores of Looked after Children at the end of KS4 – This is a provisional figure. 34 young people make up this cohort and it represents the summer 2017 outcomes.

3.3.4 PG28c: Raise the Progress 8 scores of vulnerable children - children with Special Educational Needs (SEN) (Statement or Care plan) - The progress score for young people with an EHCP is below the national equivalent of -10.4 but above the NE regional average of -1.33.

Service Area – Early Help

3.3.5 LW29: First Time Entrants (FTE) into youth justice system aged 10-17 (Rate per 100,000 of Population 10-17 yr.) – The latest Youth Justice Board published data for the 12-month period October 16 – September 17 reports 80 first time entrants which is a rate of 472 per 100,000 of 10-17-year olds, a 12% increase year on year. This is higher than the Northumbria Police Crime Commissioner (PCC) regional averages for the same period (436 per 100,000) and is higher than the national average (304 per 100,000). Additional checks of those First Time Entrants from the above period show that 31 FTE's (39%) were from Gateshead's Triage & Prevention cohorts. The next nationally updated value for this indicator will be released in June 2018 however local monitoring for the 12 months ending March 2018 stood at 56 FTE, this is a significant reduction from 75 in 12 months ending in March in the previous year and lower than the 80 referenced above.

Service Area – Public Health

3.3.6 LW2: % of Mothers Smoking at time of delivery – The percentage of mothers smoking at the time of delivery has increased on the previous period. This is the first increase in this indicator since 2011/12. Gateshead is significantly worse than the England average, however not significantly different to the North East value. Despite this increase Gateshead still has the 4th lowest rate in the North East for this.

Service Area – Children and Families

3.3.7 LW6: Numbers of children subject to a child protection plan – Despite the rate per 10,000 for this indicator standing at 73.8 per 10,000 at the end of the period, the actual numbers of child protection plans have reduced over the previous 12 months from 314 in March 17 to 295 in March 18. Work remains ongoing across the children and families service to support practice improvements to help families sustain changes to reduce the need for them to be subject to child protection plans. This work includes ongoing workshops with frontline staff to improve CP plans. The first workshops were delivered before Christmas and further sessions are now taking place to targeted staff groups. These sessions have been informed by a recent Ofsted focussed visit in March 2018. The plans will have a greater focus on outcomes for the children and are informed by our themed audits. The audit process itself is being redesigned, in line with the expectations of Ofsted and a new procedure for IROs to focus on children who have been subject to CP Plans for over 15 months has been written and by the summer of 2018 will be in practice.

3.3.8 LW8: Ensure young people leaving care and homeless are supported to have a safe place to live, appropriate and sustainable accommodation – The percentage has reduced from 98.5% as of September 2017 to 96.0%, however this performance remains good. It is recognised that there needs to be a range of suitable accommodation for care leavers, including staying put with their foster carers (this can be until they are 21 if the young person feels this is their best option), supported accommodation, own tenancies and individually tailored packages for children with additional/complex need. The recent Ofsted focussed visit in March 2018 found provision for care leavers is good, stating *“The council provides an impressive range of accommodation options, and this provides choice for young people. Most young people are in suitable accommodation, with those not provided with accommodation accounted for by four young people being in custody and one young person being of no fixed abode.”*

4.0 Updates on actions from previous reports

Service Area – Early Help

4.4.2 Action - Allow for the new early help model to settle and ensure that families will not experience delays in receiving the service in the transition period.

Update - The new Early Help Service was introduced in September 2017, taking referrals from October 2017. The new model brings together staff from Youth, YOT, Family Intervention, Play, Connexions and Children's Centres under a single, integrated structure. The transition was managed to ensure that the family support offer was not reduced or removed during this period. The new model has introduced

a triage and duty system, an updated parenting programme offer and increased capacity to deliver support through a designated team of family intervention workers.

Service Area – Children and Families

4.4.3 Action – Implement the new Rapid Response and Child with Complex Needs teams within Children and Families Social Care.

Update – The team is now currently located together and key updates include:

- The recruitment of a Senior Practice Supervisor, a Practice Supervisor, 6 Complex Child in Need social workers, 2 Rapid response workers, a Family Group Conference Worker and 2 family Advocates.
- The criteria and referral procedures have been written and shared with social workers in Referral & Assessment and Safeguarding Care Planning.
- Briefing sessions have been completed with Looked after Children services, Early Help teams, Paediatrics, Platform, Local Authority Education services, Public Health, Young Peoples Service (CYPS) and Schools.

Service Area – Health and Social Care Commissioning and Quality Assurance

4.4.4 Action - Continue to develop and implement the learning and actions from the SEND Joint Commissioning arrangement action plan

Update – Under the SEND joint commissioning strategy (Gateshead Council and Newcastle/Gateshead CCG) there were a total of 16 actions identified as being key for Gateshead. This sets out a strategic commissioning approach around SEND for Gateshead and is vital to ensure the most effective use is made available resources and demonstrates the partnership working across both organisations. Key highlights include:

- Linked to the recent SEND inspection and a key action from the joint SEND Commissioning was the development of an all age Autism strategy for Gateshead, which is currently in the draft stage.
- A new framework for the commissioning of independent residential schools and college placements, children’s residential and children’s short break placements has been implemented under the NE12 group (which is a combined group of 12 North East authorities). Phase 2 of the NE12 work was completed in December 2017. The new framework will reduce the confusion for providers and commissioners and set standard prices across all 12 local authorities who are part of the group.

Achievements and Challenges

Service Area – Learning and Schools

- There has been work put in place to strengthen the links between schools and GP practices and build on the previous work that was already in place.

Service Area – Early Help

- The new Early Help Service was co-located at the Civic Centre from September 2017, bringing together staff from a Youth, YOT, Family Intervention, Connexions, Play and Children's Centre background into a single, integrated structure and creating a single triage/entry point for Early Help services, increased capacity for Tier 2 family intervention services (those families who need a co-ordinated multi-agency response but do not meet the threshold for children social care assessment), and an increased focus on evidence based practice.
- Revised current offer of parenting programmes to include an increased focus on interventions with a high evidence rating, including the Incredible Years programmes.
- All SEN statements will be transferred to Education, Health and Care plans by the statutory deadline of 31/03/2018.
- The pre- 16 Home to School policy and post 16 policy have been revised. An annual contribution charge of £650.00 for 16 and 17 year olds was introduced, the use of personal transport budgets and a wider range of options including bus passes (which are cost effective alternatives to taxi based travel) were promoted, all leaflets and guidance was revised to ensure information is consistent and clear. Training was delivered to all taxi and mini bus drivers and passenger assistants who have a SEND or vulnerable adult to ensure consistency, quality and robust safeguarding measures.

Service Area – Children and Families

- Under the Children and Social Work Act 2017, the Government introduced the requirement for local authorities to publish a 'Local Care Leaver Offer', which outlines the services for care leavers available within the local authority area. This offer is a combination of statutory entitlements as well as how Gateshead and its partners can give over and above their statutory duty. Gateshead's Local Offer was presented to Cabinet at the end March and was approved.
- In the last 6 months we have strengthened the Corporate Parents offer for Looked after Children and Care leavers by holding seminars with members and service directors. This has resulted in pledges from services including ring-fencing apprenticeships for LAC and Care leavers, work experience, shadowing days, mentoring and practical support with moving care leavers into their own tenancies.

- New LAC and Pathway outcome focussed plans have been developed and implemented across the Looked after Children's service. These will demonstrate the young person's needs, progress, aims and aspirations. They will demonstrate the support the young person is receiving and what success will look like for the young person. However, we recognise more work is required to ensure the consistency and quality of these plans.
- As part of the support to unaccompanied asylum-seeking children we supported 6 young men transferring from Kent under the National Transfer Scheme. We developed an innovative approach to supporting them which has been recognised as a good practice model. Employees were asked by the Migration partnership and the DFE to speak at a Westminster Briefing and a regional conference about the work we have done and the success of the model.
- In the summer of 2017 a group of 20 Looked After young people worked with Digital Voice, a social enterprise in Gateshead to produce a range of digital materials to share their experiences and concerns about being in care. This was funded and supported by the Council and the Ragdoll Foundation. In February 2018 the Digital Me project was awarded a Royal Television Society award for Innovation.
- Following a review of supported accommodation for young people and care leavers a new service model for young people has been developed and commissioned to offer more choice and support to this client group. The new model includes Direct Access & Assessment unit, Shared Living & Semi-Independent living service with linked floating support, Supported Lodgings service, and Taster flats with floating support being provided by the Gateshead housing Company.
- Grove House had their full inspection by Ofsted in February 2018 and was judged as being outstanding in all areas for the 3rd consecutive year.
- Blaydon Children's home had a full Ofsted inspection in January 2018 and were judged as being good in all areas.

Service Area – Health and Social Care Commissioning and Quality Assurance

- An independent Travel Training programme has been implemented using a full-time member of staff and Children North East 'bus buddies scheme'. This will promote greater independence health and social inclusion for children & young people.
- The 0-19 Public Health Nursing Service (health visiting, school nursing and family nurse partnership) was reviewed and re-procured in 2017. The contract has been awarded to Harrogate District Foundation Trust and the service will go live from 1st July 2018. The service will provide leadership, co-ordination and delivery of the Healthy Child Programme and will work together with other services and professionals to achieve a seamless support offer for children, young people and their families to ensure they get the help they need at the right time.

Key Actions and activities over the next 6 months

Service Area – Learning and Schools

- A multi-agency review of excluded pupils is currently underway to identify where improvements can be made and develop a menu of alternative provision. This review will be completed by the end of the summer term 2018.

Service Area – Early Help

- Embed the Early Help model and continue to develop evidence-based interventions.
- Plan integration into a new 'front door' arrangement with children's services and police in 2018 and will become co-located with 0-19 Public Health services from summer 2018.
- Start the Team around the School (TAS) pilot from March 2018 and conclude an evaluation exercise which will inform plans to upscale the model across more secondary schools.
- The work of the SEND Team is being reviewed to ensure that statutory duties in relation to the assessment of children with EHCPs are completed in a timely manner and to respond to the increased number of EHCPs. This has included a review of the Children with Disabilities Social Work. Implementation is expected to be fully completed over the next six months.

Service Area – Children and Families

- To get the best possible local offer for our care leavers we are holding an event with local businesses, stakeholders and partners on 8th May. We are aspirational and hope that we can achieve apprenticeships, work experience, cultural opportunities or free tickets, internships, discounts/incentives or anything that gives our care leavers more choices and opportunities in all areas of their lives.
- Following a successful open procurement process and pending Cabinet ratification, all four services of the accommodation model for young people will commence with effect from 1 July 2018. This model will be monitored and reviewed to ensure the providers are working within the framework and improving outcomes for the young people.
- Business support workflow and electronic case recording is being developed to meet the needs of the new Rapid Response and Child with Complex Needs teams. Performance monitoring is being developed with a cost benefit tool to evidence savings to the local authority. This performance monitoring framework will be finalised and implemented.

Service Area – Health and Social Care Commissioning and Quality Assurance

- A new Regulation 44 recording system and process has been created, tested and is going live from April 2018 for children's registered homes this will be reviewed to ensure the recording and monitoring system is used correctly and reports can go to managers regarding activity. Regulation 44 are reports from independent people commissioned by the registered provider to visit and report on quality of children's homes.
- Alternative Education Offer – SEND and Post 16. The Local Authority has a statutory obligation to provide alternative education to those children not able to access main stream education or excluded from school, the same obligation is applicable for post 16 young people. Currently there is a mix of arrangements, these will be reviewed to formalise the contractual arrangements and encourage new providers to the local market.

Section B: Performance Overview

Table 1, Learning & Schools – Steve Horn

Indicator	Objective	Target Type	Target		Most Recent Performance	Direction of Travel	Comments and Actions
			2020	17/18			
PG18: Increase the % of Gateshead schools rated Outstanding	Strategic	2020 Tracker	40%	-	38% (2017/18)	No Update	<ul style="list-style-type: none"> 38% is the figure at 13th March 2018, for all schools.
PG19a: Maximise the % of children offered a place at their preferred primary school	Strategic	2020 Tracker	97%	-	96% (2017 intake)	No Update	<ul style="list-style-type: none"> Still 2017 intake, the primary school data is not available until the end of April 2018.
PG19b: Maximise the % of children offered a place at their preferred secondary school	Strategic	2020 Tracker	95%	-	90%	Improved	<ul style="list-style-type: none"> This is the provisional first preference data for Gateshead and is a slight improvement on the previous year. Almost all Gateshead secondary schools have exceeded their planned admissions numbers this year and this has assisted with the higher first preference match National data is not published till later in the year so we have nothing to compare directly to, however this is usually around 83%.
PG21: Educational Attainment: Increase the % of children achieving a good level of development at age 5	Strategic	To be reviewed	Awaiting Government guidance on future of this indicator		69.9% (2016/17 Final)	Improved	<ul style="list-style-type: none"> Gateshead final 16/17 GLD figure is an increase of 1.9% on the previous year. This is lower than National figure of 70.7%
PG22a: Reading - Increase the % of children attaining expected standard at the end of KS1	Strategic	2020 Tracker	90%	-	77% (2016/17)	No Update	<ul style="list-style-type: none"> This is now the final 16/17 academic year figures. This is higher than the national average of 66% and equal to the NE Regional average. This figure is for summer 2017 outcomes.
PG22b: Writing - Increase the % of children attaining expected standard at the end of KS1	Strategic	2020 Tracker	84%	-	70% (2016/17)	Improved	<ul style="list-style-type: none"> This is the final 16/17 academic year figures. This is higher than the national average of 68%. This figure is for summer 2017 outcomes.
PG22c: Maths - Increase the % of children attaining expected standard at the end of KS1	Strategic	2020 Tracker	90%	-	76% (2016/17)	Improved	<ul style="list-style-type: none"> This is the final 16/17 academic year figures. This is higher than the national average of 75%. This figure is for summer 2017 outcomes.
PG23: Increase the % of children attaining the “expected standard” at the end of KS2	Strategic	2020 Tracker	85%	-	68% (2016/17)	Improved	<ul style="list-style-type: none"> This is the final 16/17 academic year figures This is above the England average of 62% and the NE average of 65%. This figure is for summer 2017 outcomes.

Indicator	Objective	Target Type	Target		Most Recent Performance	Direction of Travel	Comments and Actions
			2020	17/18			
PG24: Increase % of children achieving 5 or more A* - C GCSEs including Maths & English (the final year is 2016 and 2017 will be the first year of the new 1-9 grades)	Strategic	N/A	N/A		N/A	N/a	<ul style="list-style-type: none"> This indicator figure is no longer produced
PG25: Raise Attainment 8 – scores of pupils at the end of KS4	Strategic	2020 Tracker	50	-	46.8 (Summer 2017 outcomes)	Declined	<ul style="list-style-type: none"> This figure is lower than last year's, due to the change in the counting system. The England average also fell, to 46.4, so this is higher than the national average.
PG26: Raise progress 8 – scores of pupils at the end of KS4	Strategic	2020 Tracker	-0.03	-	-0.12 (Summer 2017 outcomes)	Improved	<ul style="list-style-type: none"> This is a small rise in progress compared to last year. It is below the national figure of -0.03 and above the regional average of -0.21.
PG27 Attainment Gap: Reduce the gap between Attainment 8 and Progress 8 scores of disadvantaged pupils/disadvantaged peers at KS4	Equality	To be agreed	To be reviewed following 1st publication of data		-14.4 (2016/17)	Improved	<ul style="list-style-type: none"> There has been a small decrease in the Attainment gap in Gateshead. It is still larger than the national gap of -12.8.
PG27 Progress 8 Gap: Reduce the gap between Attainment 8 and Progress 8 scores of disadvantaged pupils/disadvantaged peers at KS4	Equality	To be agreed	To be reviewed following 1st publication of data		-0.72 (2016/17)	Declined	<ul style="list-style-type: none"> There has been a small rise in the Progress gap in Gateshead. This gap is larger than the national gap of -0.52.
PG28a: Attainment of vulnerable children. Raise progress 8 scores of Looked after Children at the end of KS4	Equality	2020 Tracker	0	-	-1.46 (March 2018)	Declined	<ul style="list-style-type: none"> This is a provisional figure on 13th March 2018. There are 34 young people who make up this cohort. This figure is for summer 2017 outcomes.
PG28b: Raise the Progress 8 scores of vulnerable children - children on Free School Meals	Equality	2020 Tracker	0	-	-0.72 (Summer 2017 outcomes)	No Change	<ul style="list-style-type: none"> This figure has not changed. It is below the national figure of -0.48, and the NE region average of -0.67.
PG28c: Raise the Progress 8 scores of vulnerable children - children with Special Educational Needs (SEN)	Equality	2020 Tracker	0	-	-0.19 (SEN Support Summer 2017 Outcomes) -1.28 (Statement or Care plan) (Summer 2017 Outcomes)	Improved Declined	<ul style="list-style-type: none"> The progress score for young people on SEN Support is above the national equivalent of -0.43 and the NE regional average of -0.48. The progress scores for young people with an EHCP is below the national equivalent of -10.4 but above the NE regional average of -1.33.

Table 2, Early Help – Val Hall, Service Director

Indicator	Objective	Target Type	Target		Most Recent Performance	Direction of Travel	Comments and Actions
			2020	17/18			
PG17: Reduce NEET rate (% not in education, training or employment as a proportion of 16-18 year olds)	Strategic	2020 Tracker	4.8%	-	11.7% overall (19/03/2018) NEET 4.5% Not Known 7.3%	Improved	<ul style="list-style-type: none"> This indicator is no longer just those who are NEET it now includes those who are not known as well. It is now designed to show how well a LA is at both tracking young people and managing the proportion who are NEET. Whilst the number of 16-18 year olds listed as NEET has stayed the same compared to September 2017, the numbers who are not known has decreased leading to an overall fall in the % for this indicator. As of 19th March 2018.
LW3: The number of eligible 2 year olds accessing their free early learning place)	Equality	2020 Tracker	To be agreed	85%	83% (775 children)	Improved	<ul style="list-style-type: none"> In the autumn term 2017, take-up reached 90% for the first time in Gateshead. It has now dropped this term to 83%. Further work needs to be done to monitor the impact of the introduction of the 30 hour extended entitlement for eligible 3 and 4 year olds on the supply of places for funded 2 year olds. However, the LA has received no reports of any parent/ carer failing to find a place for their 2 year old. Further work also needs to be done to ensure all those working in the new Early Help teams are aware of the entitlement, and that health visitors continue to promote the offer under the new commissioning arrangements.
LW7: Work with families– National Troubled Families Programme - Number of families engaged by Families Gateshead	Equality	2020 Tracker	1930 families		1732 families allocated to Families Gateshead under Phase 2	Improved	<ul style="list-style-type: none"> 758 continue to be open to services and in receipt of support 434 are in monitoring where successful outcomes have been achieved but not yet sustained for sufficient time to claim Payment By Results (PBR) To date, PBR has been claimed for 616 families under phase 2 In terms of national targets for 2020, as of 20th March 2018 Gateshead has achieved 32% of the overall target
LW14a: Support for young carers	Equality	2020 Tracker	85	-	121 referrals	Improved	<ul style="list-style-type: none"> There were 121 referrals for the period 1st April 2017 to 22nd March

Indicator	Objective	Target Type	Target		Most Recent Performance	Direction of Travel	Comments and Actions
			2020	17/18			
LW29: First Time Entrants into youth justice system aged 10-17 (12 month lag PNC Rate per 100,000 of Population 10-17 yr. olds Rolling 12 Month)	Strategic	2020 Tracker	398 per 100k (70 FTE)	-	472 per 100k (80 FTE) (Period Oct 16 – Sep 17)	Declined	<ul style="list-style-type: none"> The latest YJB published data obtained through PNC (Police National Computer) for 12 months (Oct 2016 - Sep 2017) reports 80 FTE's which is a rate of 472 per 100,000 of 10-17 year olds, a 12% increase year-on-year. This is above the Northumbria PCC regional average for this period (436), and higher than the National average (304). local monitoring for the 12 months ending March 2018 stood at 56 FTE, this is a significant reduction from 75 in 12 months ending in March in the previous year and lower than the 80 referenced above. It is anticipated performance will improve in the next set of nationally published data
W30: Custody – Use of custody rate per 1000 of 10-17 years population	Strategic	2020 Tracker	Maintain low number of young people		0.18 per 1k (3 custodial sentences) (Period Jan 17 – Dec17)	No Change	<ul style="list-style-type: none"> The latest YJB published data for Jan 2017 - Dec 2017 shows the 12 monthly rate of custody for Gateshead at 0.18 per 1000 10-17 year olds, which represents 3 custodial sentences in the 12 month period. This is below the Northumbria PCC regional average for this period (0.27) and also below the national average (0.38). Provisional data obtained from the CMS (Case management System) for Quarter 4 (Jan 2018 - Mar 2018) shows that we have had no custodial sentences during the period to date (as of 08.03.18)

Table 3, Public Health – Alice Wiseman, Service Director

Indicator	Objective	Target Type	Target		Most Recent Performance	Direction of Travel	Comments and Actions
			2020	17/18			
LW2: % of mothers smoking at the time of delivery (Rate of smoking at time of delivery)	Strategic	2020 Tracker	9.9%	-	14.5% (2016/17)	Declined	<ul style="list-style-type: none"> The % of women smoking at time of delivery has increased on the previous period. 2017/18 data is not available at this time and won't be till November 18 at the earliest Gateshead is significantly worse than the England average and is lower but not significantly lower than the North East average. This is the first increase in this indicator since 2011/12. Gateshead is currently the 4th lowest % of the 12 North East LA's.
LW4a: Reduce Excess weight 4-5 year olds - excess weight =obese/overweight	Strategic	2020 Tracker	18.1%	-	22.0% (2016/17)	No Update	<ul style="list-style-type: none"> No change on previous report next update Dec 18
LW4b: Reduce excess weight 10-11 yr. olds (excess weight =Obese/overweight)	Strategic	2020 Tracker	25%	-	38.5% (2016/17)	No Update	<ul style="list-style-type: none"> No change on previous report next update Dec18
LW16: Hospital admissions for self-harm rate per100,000 (aged 10-24 years)	Equality	2020 Tracker	Reduce	Reduce	422.7 per 100k (2016/17)	Improved	<ul style="list-style-type: none"> The rate per 100,000 for self-harm admissions has decreased on the previous period Gateshead is lower but not significantly lower than the North East rate, and is higher but not significantly higher than the England rate. This is Gateshead's lowest rate per 100,000 for self-harm admissions since the data was first available (2011/12). Currently the 6th lowest in the North East having previously been the 2nd highest.
PG20: Reduce the % of children in low income families (children in poverty)	Strategic	2020 Tracker	19.0%	-	19.4% (2015 period)	Improved	<ul style="list-style-type: none"> Currently provisional based on the tax credits data release. Showing a decrease in the % of children in low income families. Gateshead is still significantly worse than the England rate, but due to the reduction for the 2015 period we are now significantly better than the North East rate. Currently 4th lowest in the North East.

Table 4, Children & Families – Elaine Devaney, Service Director

Indicator	Objective	Target Type	Target 2020 17/18		Most Recent Performance	RAG / DOT	Comment and Actions
LW6: Numbers of children subject to a child protection plan	Strategic	2020 Tracker	54 per 10k	58 per 10k	73.8 per 10k	Declined	<ul style="list-style-type: none"> • The number of child protection plans have reduced from 314 in March 17 to a current figure of 295 • The development of a Complex Child in Need team and Rapid Response Team (to work out of hours) has started with an aim to support families and prevent escalation to Child Protection Plans or becoming looked after, therefore helping to reduce numbers. • Work is ongoing to improve plans through training sessions. The first workshops were delivered before Christmas and further sessions are now taking place to targeted staff groups. The new plans will have a greater focus on outcomes for the children and are informed by our themed audits. • The audit process itself is being redesigned, in line with the expectations of Ofsted. • A new procedure for IROs to focus on children who have been subject to CP Plans for over 15 months has been written and by the summer of 2018 this will be in practice.
LW8: Ensure young people leaving care and homeless are supported to have a safe place to live, appropriate and sustainable accommodation	Equality	2020 Tracker	100%	100%	96.00%	Declined	<ul style="list-style-type: none"> • The service recognizes that there needs to be a range of suitable accommodation for Care leavers which includes: • Staying Put with their foster carers. This can be until they are 21 if the young person feels this is their best option. • The range and choice of accommodation has increased in recent years and the service continues to work with housing and commissioning to try and provide a choice of accommodation and support for care leavers • Ofsted report in March 2018 states “The council provides an impressive range of accommodation options, and this provides choice for young people. Most young people are in suitable accommodation, with those not provided with accommodation accounted for by four young people being in custody and one young person being of no fixed abode.”
LW9: Ensure young people leaving care are supported to be in education, employment, apprenticeships and training	Equality	2020 Tracker	71%	71%	60.00%	Improved	<ul style="list-style-type: none"> • The Education, Employment and Training (EET) panel was set up in 2015 and is chaired by the Looked After Children and Young Peoples Service. The panel meets on a monthly basis is made up of representatives from

Indicator	Objective	Target Type	Target 2020 17/18		Most Recent Performance	RAG / DOT	Comment and Actions
							<p>Connexions, REALAC and Local further and Higher Education Providers. The panel looks at all looked after children and young people from the age of 15 years through to Care Leavers up to the age of 25 years.</p> <ul style="list-style-type: none"> • For the details on the work carried out see the performance comment on PG10
<p>PG10: Equality Target: Ensure young people leaving care are supported to have an opportunity in the Council for an apprenticeship</p>	<p>Strategic</p>	<p>To be reviewed</p>	<p>-</p>	<p>-</p>	<p>4 (filled apprenticeship posts) 13 (ring fenced posts)</p>	<p>Baseline</p>	<ul style="list-style-type: none"> • We currently have four filled apprenticeship posts in the council, 1 in Chief Executives, 1 in Care, Wellbeing and Learning, 1 in Communities and Environment and 1 in Corporate Services and Governance. • A further thirteen have been agreed to be ring fenced for looked after children and care leavers from across the council, including 6 in Care, Wellbeing and Learning, 1 in Communities and Environment, 2 in Corporate Resources, 1 in Corporate Services and Governance, 2 in Gateshead Housing Company and 1 in Public Health

TITLE OF REPORT: **Review of Obesity (across the life course)
Scoping Report**

REPORT OF: Director of Public Health

SUMMARY

Families Overview and Scrutiny Committee have agreed that the focus of its review in 2018-9 will be obesity across the life course.

During the course of the review it is proposed that the Committee will consider the complex range of factors that contribute towards obesity and the impact of obesity across the life-course on society and the wider health and social care economy. An approach that involves the 'whole system', with action at an individual, environmental and societal level will be explored further with the Committee.

The Committee will also consider the current evidence base as part of a 'Whole system approach' including a focus on legislation, regulations, advertising control and taxation measures in tackling and reducing obesity, with a view to agreeing a set of recommendations for Gateshead.

This report sets out the proposed scope of the review and the process for taking it forward.

Background

1. Obesity is considered to be one of the most serious public health challenges of the 21st century. Without action, the health of individuals will continue to suffer, health inequalities associated with obesity will remain and the economic and social costs will increase to unsustainable levels.
2. Obesity is a key preventable cause of death and disease in the UK and a priority for Public Health. Almost three in four adults in the UK will be overweight or obese by 2035 and over the next twenty years rising levels of obesity could lead to an additional 4.62 million cases of type 2 diabetes, 1.63 million cases of coronary heart diseases and 670,000 new cases of cancer.
3. At a time of significant pressure on public spending, the cost of obesity to the economy is huge, for example in the United Kingdom it is estimated to be around £20 billion per year, taking lost productivity and sick days into account
4. For Gateshead 'Vision 2030' sets out the 6 Big Ideas. Of these, "Active And Healthy Gateshead" resolves to provide support to encourage people to improve their health and lifestyle. The five year Council Plan sets out how

Gateshead will be a healthy, inclusive and nurturing place for all. The Gateshead Health and Wellbeing Board have also undertaken to reduce excess weight in Children for 4-5 year olds to 18.1% and for children 10-11 year olds to 25% by 2020.

5. Gateshead Council's commitment to 'Making Gateshead a place where everyone thrives' provides everyone in Gateshead the opportunity to determine what matters most and the opportunity to contribute and work together to make Gateshead a place where everyone thrives. In terms of the healthy weight agenda, we are beginning to better understand what works to reduce levels of obesity overall, however there is very little accessible evidence available on what works to reduce inequalities or differences in obesity levels between social groups.
6. The causes of obesity are extremely complex encompassing biology and behaviour, but set within a cultural, environmental and social framework. Although personal responsibility plays a crucial part in weight gain, human biology is being overwhelmed by the effects of today's 'obesogenic' environment, with its abundance of energy dense food, motorised transport and sedentary lifestyles. The obesity epidemic cannot be prevented by individual action alone and demands a societal approach.
7. There is a broad consensus that preventing and tackling obesity effectively requires the development of a sustained 'whole systems approach', with co-ordinated policies and actions across individual, environmental and societal levels involving multiple sectors (including planning, housing, transport, children's and adult's services, education, business and health).

Scope of the Review

8. The review will provide an overview of the current picture for Gateshead in terms of what the local data is telling us about the size of the problem for both children and adults who are 'excess weight' (overweight and obese). An overview of the evidence base and emerging areas of interest in terms of a 'whole system obesity approach' will be presented.
9. By 2050, modelling indicates that 60% of adult men, 50% of adult women could be obese. Current data shows that 69.4% of adults in Gateshead have excess weight. This is significantly worse than the England average of 64.8%. Almost two in every three adults in Gateshead has excess weight and around one in four are obese. The emerging picture for our children in Gateshead is not positive. Reception children in Gateshead have some of the lowest prevalence rates of excess weight (overweight and obese 22%) in the North East, however by the time children reach Year 6, Gateshead has one of the highest rates of excess weight levels in the North East (35.5%).
10. The evidence base suggests that in order to tackle obesity effectively we need an approach that involves the whole system, with action at an individual, environmental and societal level. This approach needs to create a culture where healthy weight is the default for everyone in Gateshead.

11. The scope of the review includes consideration of factors influencing obesity that can be tackled by joint working across a number of areas including, planning, transport, housing, business, education and health. With local authority responsibilities in health, planning, highways, transport, education, culture, housing, employment, social care and their relationships with businesses they are in a uniquely influential position to bring about transformational change in the way that obesity is tackled.
12. Successfully tackling obesity is a long term, large scale commitment. The current prevalence of obesity in the population has been at least 30 years in the making. This will take time to reverse and it is reported that it will at least 30 years before reductions in the associated diseases are seen. The evidence is very clear that policies aimed solely at individuals will be inadequate and will not be sufficient to reverse this trend. Significant effective action to prevent obesity at a population level is required.

The suggested scope of this review:

- Provide an overview of the current picture in Gateshead in relation to obesity across the life course, outlining the complexity of the issue.
- An overview of the Whole System approach which provides a different view to tackling obesity. A system approach to obesity moves away from silo working on short term interventions to working with partners across the system to review a range of actions to tackle obesity in the short, medium and long term.
- Identifying opportunities to disrupt the current system, which involves identifying the most likely and productive areas of activity in the local system where Gateshead Council and its partners can take action.

The Process

13. The process and timescale for the review in this paragraph is set out in Appendix 1. It is proposed that the review will take place over an eleven month period from 14 June 2017 to 4 April 2019. It will involve the presentation of expert evidence and research findings.

Who will be involved?

14. While the Review is led by the Council, partner organisations will be involved to ensure an approach that reflects the complexity, prevalence and extent of the response.
15. It is proposed that the first evidence gathering session will provide a detailed overview of the current status for Gateshead in terms of excess weight across the life course and the current evidence base regarding a whole systems approach to tackle this complex area,
16. Information will be presented at the most local levels possible to provide members with insight into the scale of the problem across the life course.

17. Subsequent evidence gathering sessions will include presentations from internal services, external organisations and experts in their respective disciplines.

18. Evidence will be sought from Gateshead Public Health Team, Public Health England, The Newcastle and Gateshead Clinical Commissioning Group, Gateshead Hospitals NHS Foundation Trust and leading academics and clinicians.

Recommendation

Overview and Scrutiny Committee is recommended to agree:

- The scope, process and timescale as set out in this report

Contact: Alice Wiseman Ext: 2777

Progress of the Review

This appendix sets out the standard framework for Overview and Scrutiny Committees to agree and conduct policy reviews and includes proposals specific for this review.

Stage 1

The scope, purpose and intended outputs of the Review should firstly be agreed by Families Overview and Scrutiny Committee. The recommendations of Advisory Groups may also be considered if appropriate.

Proposal

- 14th June: Scoping report to Scrutiny Committee

Stage 2

Evidence may be gathered by the Overview and Scrutiny Committee making visits as necessary or inviting persons and organisations to give evidence before it. Relevant Group or Strategic Directors and the Chief Executive will assist the Overview and Scrutiny Committee as necessary. The evidence gathered by the Overview and Scrutiny Committee will be written up by officers. The evidence gathering will include a focus on a whole systems obesity approach including:

- The built environment and transport.
- Food environment.
- Community led approaches.

Proposal

- 13 September, 18 October, 6 December 2018 and 31 January 2019- To have evidence-gathering events that will involve research, presentations by relevant officers, outside organisations and site visits if appropriate (details to be confirmed).

Stage 3

The Overview and Scrutiny Committee will then meet (as many times as is necessary) to analyse the information gathered and prepare its conclusions.

Proposal

- 7 March 2018 - Committees to consider an interim report, prepared by the Lead Officers, and to analyse the evidence presented.

Stage 4

Officers will then prepare a report on the issue based on the views of the Overview and Scrutiny Committee. Officers will submit this report to the next practicable meeting of the Overview and Scrutiny Committee to secure agreement that the report is a fair, accurate and complete reflection of the Overview and Scrutiny Committee's conclusions.

Proposal

- 4 April 2018- Draft final report to be considered by the Committee.

Stage 5

The Chair of the Overview and Scrutiny Committee will then present this report to the Cabinet. The Cabinet may take note of the report, approve all or some of the report's recommendations or refer the report to full Council or to an Advisory Group for further consultation.

TITLE OF REPORT: **How Adults and Children’s Services Are Working Together**

REPORT OF: **Caroline O’Neill, Strategic Director, Care, Wellbeing and Learning**

EXECUTIVE SUMMARY

This report will look at examples of how well Adults and Children’s Services are working together. Joint working has shown significant impact in the way in which services are delivered and how this has enabled and empowered individuals and families to be more independent and self-sustaining which allows them a greater opportunity to thrive.

Background

1. Care, Wellbeing and Learning (CWL) is made up of five areas – Adult Social Care, Learning and Schools, Early Help, Commissioning and Quality Assurance and Children and Families.
2. CWL was formed in October 2014 as a result of the amalgamation of Public Health, Adult Social Care and Independent Living, Commissioning and Business Development, Children’s Commissioning, Family Support, Children and Families and Learning and Schools
3. There are interdependencies between the Services and each Director responsible for the Service is part of the Management Group, which is chaired by the Strategic Director.
4. The Director of Public Health is also part of this group.
5. The structure within CWL allows for enhanced understanding of roles and responsibilities and enables more effective and co-ordinated decision making across the group as a whole.
6. There will always be areas of business within Children and Adult Services that will remain discrete and independent.
7. There are also different governance arrangements within both Services and different regulatory bodies and procedures such as CQC for Adults and Ofsted for Children.
8. Although Early Help is not a Statutory Service, there are still inspection frameworks and Government Departments that guide and scrutinise our work such as Youth Justice Board and Youth Offending and Department for

9. The diversity of the work across Children and Adult Services allows for different approaches and ways of working. Some are more effective working across the Group and for others it is more appropriate to maintain that level of independence.
10. This report will focus on examples of working together.

11. Transitions and Children's Services:

The Care Act 2014 places a duty on local authorities to conduct Transition Assessments for children, children's carers and young carers where there is a likely need for care and support after the child in question turns 18 and a Transition Assessment would be of 'significant benefit'

12. The Transitions Team is responsible for identifying young people who have a disability/impairment who:

- Are currently in receipt of children's services
- Those who are not in receipt of children's services but may have care and support needs as adults.
- Providing advice and guidance with a view to preventing the need for adult services once they reach the age of 18, or preventing the development of care and support needs.
- Providing advice, guidance, and where appropriate, Carers Assessments when the cared for person is approaching the age of 18.

13 Case Transfers/allocations:

- Disabled Children's Team provides the Senior Practitioner, Transitions Team with a monthly caseload list. These are allocated on or around the young person's 17th birthday unless there is an identified need for earlier intervention.
- Looked after Children (LAC) team refer cases no later than the young person's 16th birthday, they are usually referred via the Health and Transitions Group which meets three monthly.
- Safeguarding and Care Planning and Family Intervention Teams refer on an ad hoc basis, usually in the form of a request to attend a CIN or CAF meeting.
- Self/carer referrals are placed on the allocated list and allocated around the service user's 17th birthday.

14. Transitions and Early Intervention/Prevention:

Within this area of work cases are allocated as early as possible to:

- Address young people and carer expectation.
- Be clear about eligibility (this is particularly important for Looked After Children to determine who will take the lead on their support post 18, accommodation arrangements etc.

- Provide advice and information about universal, costed and cost -effective services to meet need.
- Be part of the Education, Health and Care Plan process, with the aim of preparing young people for adulthood and having clear, concise and SMART outcomes

15. Transitions and Special Schools:

- To enable the Transitions team to identify those who may have care and support needs as adults, but are not in receipt of children's services, there is a dedicated Assessing Officer who works within the special schools in Gateshead and out of the borough schools who have Gateshead pupils in placement.
- Dedicated Assessing Officers attend Education, Health and Care Plan Reviews from the transition review in Year 9, provide information and advice regarding preventative, universal and specialist services, signpost to health colleagues and offer assessment to those who require it.

16. Work experience - Children's and Adult Services:

- Voiceworks is a work experience project that aims to improve the employability skills, aspirations and goals of young people in Gateshead who have an Education, Health and Care Plan, autism, learning or physical disabilities.
- It offers a wide range of high quality, person centred work experience placements to young people aged 14-18 who have traditionally found it difficult to access meaningful work experience.
- Young people are given the opportunity to enhance real-life work skills in a range of placements which helps them make decisions about vocational pathways in the future.
- For many the opportunity to progress onto Internships and employment has prevented the need for adult social care and support.

17. Special Education Needs and Disabilities (SEND) and Adult Social Care (ASC)

- The Senior Practitioner is an active member of the Post 16 SEND Panel and is involved in the discussions relating to progression from statutory education for those students who have Education Health Care Plans (EHCP) and whether to issue or cease EHCPs and high cost placements.
- A member of the Transitions Team will attend Year 9 reviews for those pupils who may have a future entitlement to a Care Act Assessment for ASC.
- There are close links to Voiceworks, who provide work experience opportunities/support for young people with SEND.
- In some cases, young people with EHCPs have access to three days college education and ASC ensure arrangements for the remaining two days.
- The Senior Practitioner within Transitions is an active member of the Post 16 SEND panel and is involved in discussions, including progression from statutory education for those with EHCPs.

- ASC, Children and Families and Early Help are members of the Post 16 Co-ordinators Group and the Post 16 Pathways Group which looks at developing provision, innovative ways of working and gaps in the market.
- In partnership with ASC, the Post 16 Co-ordinating Group and SEND developed the Post 16 SEND Transition Protocol.
- In partnership with the Transitions team and the Information, Advice and Guidance (IAG) team, the Post 16 Planning Group was set up to identify the cohorts of post 16 students transitioning. This data was used to aid planning and service delivery and to identify the post 16 provision needed to commission, based on the needs of those cohorts. It also helped identify those cohorts transitioning to ASC earlier.
- A member of the Transitions team attends the Autism Information Hub monthly drop-in session along with a SEND team member, to provide information about the EHCP process and ASC where relevant.

18. **Learning and Skills and Adult Social Care:**

- Community learning programmes are delivered within some of our Gateshead care homes to improve the health and wellbeing of residents.
- Learners who have learning difficulties and disabilities are supported through open door referrals from ASC which leads to collaborative working between Learning and Skills and ASC. This also leads to better outcomes and contributes to the Thrive agenda.
- Older people with mental health issues receive support covering multiple topics at Gateshead Clubhouse from Learning and Skills.
- Learning and Skills staff attend review meetings with the Transitions team supporting learners into Gateshead Access to Employment Service (GATES) provision and Learning and Skills Internship.
- An enterprise course is currently being developed for GATES learners due to start in September. This will provide enrichment opportunities for learners over 25 through community fairs and marketplace events.
- 90+ learners take part in a range of 17 courses over 36 weeks per year, supported by tutors and support staff, at no charge to learners, following the core SEND curriculum.
- A Learning and Skills representative will attend review meetings when appropriate, particularly to help learners who are moving into independent living accommodation

19. **ASC Provider Service's and Children's Services:**

- **GATES Employment Service** - GATES supports people with learning and physical disabilities to secure paid employment. GATES have presented their success (54 people with disabilities in the last 4 years) to schools and transitions hosted events.
- **'Next Steps' Enterprises** - Next Steps Enterprises are 6 user led enterprises (in Retail, Recycling and Upgrading furniture, Training, Catering, Garden maintenance and Information and Advice) which support people with disabilities to develop their skills, confidence and work based competencies as a 'stepping stone' onto paid employment. Next Steps have absorbed placements from people with disabilities within children's services to provide them with a flavour of the world of work. Next Steps have also absorbed placements through the links with Voiceworks.

- **Special Olympics Gateshead and Angling 4 All** - Two sporting clubs that provide weekly sports training to athletes / anglers, equipping them with the skills and confidence to then participate in regional, national and international competitions. Both sporting clubs provide sports training and competition opportunities for any child with disabilities in Gateshead from the age of 8.
- **Shared Lives** - Connection with Children services is via Transitions in respect of Foster Carers transitioning into Shared Lives carers.
- **Marquisway Resource Centre** - Gibside School and Dryden School have linked with Marquisway surrounding the provision of their wheelchair dance and Special Olympics Motor Activities Training Programme (MATP).

20. **Adult Multi-Agency Safeguarding Hub (MASH) and Children's Services:**

- Operation Encompass – this project aims to safeguard and support children and young people who are involved in or affected by incidents involving domestic abuse. Adult MASH, Children's Services, Schools and Early Help are part of this initiative. New Multi Agency Adult Referral Team (MAART) and Integrated Referral and Assessment Team (IRAT) are working together to develop working practices, which will enable services to offer a holistic family approach.
- MASH and IRAT share any concerns for children when vulnerable adult concerns are raised when children reside in the property and children services are not aware of the concern.
- Partners from the MAART attend strategy meetings when appropriate and where there is involvement with the adult to ensure a co-ordinated response to the issues.

21. **Areas for development:**

- The review of the Domestic Abuse Service will bring together Children and Adults Services across the Council into one co-ordinated unit.
- The Domestic Abuse Service will work with Adults and Children through a holistic model of support.
- The work between Transitions and Children's Services can be strengthened to enable a seamless service and effective transition as our children with SEND and disabilities move into adulthood. A review of SEND and Disabled Children Team (DCT) is being undertaken to look at systems, processes and procedures.
- Children and Adults Services are committed to ensuring that support for vulnerable children and adults is given in a co-ordinated way and that process or systems does not allow for anyone 'to slip through the net'.
- An ICT review and replacement programme will allow for integrated IT data and processes across Children and Adults Services.
- Early Help model is fluid and flexible and can be transferred and used across Children and Adults Services. Phase two of the model will concentrate on how the continuum of need across both services can be seamless.

Recommendation

22. It is requested that the Overview and Scrutiny Committee note the contents of this report.

CONTACT: Val Hall

EXTENSION 2702

TITLE OF REPORT: Ofsted Focussed Visit - Care Leavers

REPORT OF: Caroline O'Neill, Strategic Director, Care Wellbeing and Learning

Executive Summary

1. The purpose of this report is to provide information on the outcome of the focussed visit carried out by Ofsted as part of the new ILAC (Inspections of Local Authority Children's Services).

Background

2. In January 2018 Ofsted published a new inspection framework and guidance for inspecting local authority services for children in need of help and protection, children in care and care leavers. The new framework judges the effectiveness of local authority services and arrangements:
 - To help and protect children
 - The experiences and progress of children in care wherever they live, including those who return home
 - The arrangements for permanence for children who are looked after, including adoption
 - The experience and progress of care leavers

Focused visits

3. Focused visits evaluate an aspect of service, a theme or the experiences of a cohort of children.
4. Inspectors will not make graded judgements (inadequate, requires improvement, good or outstanding). Nor will they indicate what the grade may have been if the visit had been a short or standard inspection. The outcome will be findings about strengths and areas for improvement, reported in a letter.
5. Where inspectors find serious weaknesses, they will identify areas for priority action. An area for priority action is either:
 - An area of serious weakness that is placing children at risk of inadequate protection and significant harm.

Or

- Unnecessary delay in identifying permanent solutions for children in care that results in their welfare not being safeguarded and promoted.
6. Inspectors will use findings from focused visits when planning their next short or standard inspection, the evidence from a focused visit will not be used as primary evidence, but may enable inspectors to target their evidence gathering more effectively.
 7. Ofsted undertook a focused visit of Gateshead's Children's Services on 20 and 21 March 2018, to evaluate the Council's arrangements for care leavers. The inspectors considered a range of evidence, including discussions with care leavers, social workers, personal advisers and senior managers. They also looked at performance management and quality assurance information and children's case records.

Summary of the Ofsted visit

8. The inspectors noted the Council and senior leaders have embraced the role of corporate parents "taking determined steps to raise the ambition of care leavers". They acknowledged 'the Local Authority's commitment to continuous improvement of the service is clear but the strategic ambition is not fully realised in all aspects of operational practice.'
9. The inspectors highlighted "two significant areas where the Council has developed very strong practice improving outcomes for young people", i.e. access to an impressive range of creative initiatives to support the young person in education, employment and training, and the accommodation offer which provide flexible and bespoke housing options.
10. It was noted that children who leave care in Gateshead benefit from the support of a dedicated group of personal advisers who "have the skills to develop trusting relationships to facilitate effective direct work". However, the pathway planning and plans seen by Ofsted and written by personal advisers were considered to be poor in quality and Ofsted also reported that there needed to be better engagement with the young people in developing and reviewing their own plans.
11. The Ofsted inspectors were also critical of management processes and oversight: "Management processes to support effective casework need to be strengthened. A lack of critical challenge provided through management oversight means that staff's supervision is not providing sufficient rigour to drive aspirational plans."
12. Ofsted identified the following areas for improvement:
 - Most pathway plans written by personal advisers could be better. Plans need to be strengthened to be outcome focused, evidence that the young person is an active participant, better consider diverse needs and identity, and to have a meaningful contingency if things go wrong.
 - The quality of case management oversight of pathway planning, written plans, and reviewing processes needs to be improved. Managers should ensure that supervision supports personal advisers to maintain a focus on being appropriately ambitious for young people.

- Auditing practice in the care leaver's service needs to be strengthened as a tool for monitoring quality of practice, rather than compliance and to feed into service development and forward planning.

13. It is disappointing that the outcome of the Ofsted focused visit in March 2018 reflected similar findings to the 2015 inspection in relation to the young people's pathway plans but an action plan has been developed to address the areas for improvement with 7 key areas of work:

- Improve the quality of pathway plans to ensure they are outcome focussed, have smart targets and evidence the young person is an active participant in the pathway planning and review process to ensure they focus on the most important issues for young people and care leave.
- Develop a comprehensive auditing and reporting programme to ensure robust scrutiny and monitoring of the care leavers service.
- Improve evidence of management oversight on all young people's case files, including levels of supervision of personal advisors to ensure planning is appropriately personalised and sufficiently ambitious.
- Ensuring health passports are shared and understood by young people.
- Strengthen the offer and timeliness of emotional wellbeing support for care leavers.
- Strengthen the engagement work with young people and ensure the voice of young people is clearly evidenced in their casefiles.
- Establish a Quality Improvement Group to drive improvement and rapidly address areas of improvement identified by Ofsted

14. The action plan has been implemented and progress has been made in relation to:

- Training has taken place with all social workers and personal advisors about writing outcome focussed plans
- One to one meetings have taken place with the personal advisors and the team manager to scrutinise pathway plans, identifying areas where improvement is required
- New audit tool has been developed which focusses on the needs of the young person, outcomes for the young person and the voice of the young person. These were implemented in May 2018
- Themes for practice and development will be identified from audits
- Good practice workshops have been developed been booked in for all staff to ensure they understand the importance of pathway plans, pathway plan reviews and the need to involve young people in this process

- Supervision is systematically being recorded and audited by managers to ensure there is critical challenge and reflective practice
- IRO's and foster carers will ensure young people understand the purpose of their health passports
- Quality improvement group has been established and meetings planned on a monthly basis

15. Progress will continue to be monitored by the Quality Improvement Board and the Corporate Parenting Overview and Scrutiny Committee.

Recommendations:

16. It is recommended that the Overview Scrutiny Committee:

- Notes the outcome of the Ofsted visit March 2018 and considers the implications for Gateshead Council.
- Considers how the implementation of the action plan can be monitored by OSC.

Contact: Jill Little 3420

TITLE OF REPORT: Annual Work Programme

REPORT OF: Sheena Ramsey, Chief Executive
Mike Barker, Strategic Director, Corporate Services and
Governance

Summary

The report sets out the provisional work programme for Families Overview and Scrutiny Committee for the municipal year 2018/19.

1. The Committee's provisional work programme was endorsed at the meeting held on 19 April 2018 and Councillors have agreed that further reports will be brought to future meetings to highlight current issues / identify any changes/additions to this programme.
2. Appendix 1 sets out the work programme as it currently stands. Any changes proposed to the programme will be set out in bold and italics for ease of identification.

Recommendations

3. The Committee is asked to
 - a) Note the provisional programme;
 - b) Note that further reports on the work programme will be brought to the Committee to identify any additional policy issues, which the Committee may be asked to consider.

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APPENDIX 1

Draft Families OSC 2018-19	
14 June 18	<ul style="list-style-type: none"> • Constitution (to note) • Role and remit (to note) • The Council Plan – Year End Assessment and Performance Delivery 2017-18 • Review of Obesity (across the life course) - Scoping report • How Adult and Children’s Services are working Together – Progress Update. • CAMHS – Progress Update • Ofsted Inspection – Outcome and Next Steps • Work Programme
13 Sept 18	<ul style="list-style-type: none"> • OSC Review of Obesity (across the life course) - Evidence Gathering • Annual Report on Complaints and Representations – Children • Ofsted Inspections/School Data – Progress Update • Monitoring – OSC Review of Children on the Edge of Care • Safeguarding Children - LSCB Annual Report and Plans • Work Programme
18 Oct 18	<ul style="list-style-type: none"> • OSC Review of Obesity (across the life course) - Evidence Gathering • Early Help – Progress Update • Tackling the Toxic Trio (domestic abuse/substance misuse and neglect) – Case Study • School Exclusions – Performance Update • Work Programme.
6 Dec 18	<ul style="list-style-type: none"> • OSC Review of Obesity (across the life course) – Evidence Gathering • The Council Plan – Six Monthly Assessment and Performance Delivery 2018-19 • Poverty Proofing Schools • CAMHS- Progress Update • Work Programme
31 Jan 19	<ul style="list-style-type: none"> • Ofsted – Annual Report • <i>Secondary Academies Performance – Progress Update</i> • Promoting the Independence of children and young people with SEN/learning disabilities – Progress Update (with a focus on how needs are being met; SEN progression and Home to School Transport) • Work Programme
7 March 19	<ul style="list-style-type: none"> • OSC Review of Obesity (across the life course) – Interim Report • Annual Conversation with Head Teachers of Special Schools • School Exclusions – Performance Update • Work Programme
4 April 19	<ul style="list-style-type: none"> • OSC Review of Obesity (across the life course) – Final Report • Liaison with Gateshead Youth Assembly • Monitoring - OSC Review of Children on the Edge of Care • Early Help – Progress Update • LSCB Emerging Priorities

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| | <ul style="list-style-type: none">• OSC Work Programme Review |
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Issues to slot in:

- Recruitment and Retention of Social Workers – Progress Update
- Best Start in Life – Outcome of Pilot Self- Assessment (highlighted in 2017-18 and deferred to 2018-19 work programme).
- Progress update – Foetal Alcohol Spectrum Disorder